Poland: Offices for modern business services

2014



Poland as a Shoring Destination

In the last several years, Poland has become the leader in terms of employment in the modern business services sector in Central and Eastern Europe (CEE) and an important spot on the global offshoring map. At the beginning of 2014 the industry employed approximately 128,000 people and this is more than total employment in the coal mining industry which, until recently, has been one of the leading branches of economy in Poland. This proves that Poland is moving more towards service industry.

Employment in the modern business services sector in Poland has grown in recent years by 10-20% per annum and is expected to continue at the same pace in 2014. New investments, as well as re-investment in existing centres will unquestionably help to promote that growth. This is not only the proof of the quality of the services delivered but also of investors' confidence.

Currently, Poland has 3.4% of all global outsourcing/offshoring jobs, ranking 1st in CEE, 2nd in Europe and 6th globally. Poland is also 3rd in a ranking of destinations for global service centres prepared by Hackett Group. Together with China and India, Poland was indicated one of the best places for running business services investment projects. In the latest report, the company predicts more investments from the sector relocating to Poland.

Moreover, Everest Group describes Poland as the only CEE country to have "mature market", together with Brazil, China and India.

Tholons Top Outsourcing Destinations

| | 2014 | 2013 | |
|---------|------|------|------|
| Kraków | 9 | 10 | +1 |
| Warsaw | 32 | 36 | +4 |
| Wrocław | 65 | 75 | 1+10 |

For many years companies have associated Poland with a longterm investment destination in which they may settle, expand and continuously evolve their businesses. They do not simply value it for its cost attractiveness.

According to ABSL, in April 2014, 470 business centres operated in our country. Moreover, Poland has 44% of total sourcing centres in CEE (Everest Group, Feb. 2014) and we believe this share to increase shortly due to the fact that new investments, as well as re-investment in existing centres, will further help to promote that growth.



Krzysztof Luty Director DFDS Polska

Our shared services center in Poznań supports accounting processes for most of the countries where DFDS carries out its operations. Currently, our company employs 200 people. We decided to launch a SSC in Poland due to analysis of multitude of factors. Business decision was preceded by a thorough examination of several locations, including those outside Poland. The major reason for choosing Poznań was the access to qualified multilingual staff, high quality of life and well developed infrastructure - both in terms of communication and office facilities. Presence of other SSC companies and favorable climate for investors were also of considerable importance. Seeing the extent of new investors being interested in the city, we are convinced that SSC industry still displays a great potential for growth in Poznań.

¹ Source: fDi Markets from the Financial Times, 2003-13; FDI inflow of greenfield projects for Shared Services, Technical Support and Customer Contact.

Real Estate Market

Almost 1.2 million m² of space currently under construction across Poland proves Polish office market to be one of the most dynamic and quickly developing in Europe. With 7.1 million m² of modern office stock, it is also the largest in the entire Central and Eastern Europe.

Poland offers wide range of office locations for potential tenants, beginning with Warsaw, followed by Kraków, Wrocław, Tri-City, Katowice, Poznań, Łódź, Szczecin and Lublin, ending with smaller office markets. No other country in Central and Eastern Europe is able to offer so many potential locations to the modern business services sector which is seeking flexibility and efficiency of office space and security of operations.



1,180,000 m²

Of office space under construction across Poland

High quality office space

Both international and domestic developers are well aware of the specific space requirements anticipated by modern business services sector. Most office buildings in Poland meet A-Class standard (raised floors, efficient air conditioning and ventilation systems, BMS, fibre cable connectivity, possibility to freely choose a telecom operator, etc.). They also offer flexible layouts and effective floor plans so that expansion or internal re-arrangement can be performed efficiently.



580,000 m²

Of office space completed in 2013 across Poland

Availability of office space: wide choice of options

Companies which look for office space should take into account the immediately vacant space in existing buildings (more than 850,000 m² in Poland, of which 68% can be found in Warsaw, followed by Tri-City – 8% and Wrocław 6.5%) as well as available space in the buildings under construction (895,000 m² evenly distributed between Warsaw and other major office markets in Poland).

The high level of construction activity indicates that more quality space will come onto the market in the short and medium term. Over the course of the next 6 months the Polish office stock will increase by additional 375,000 m². In Warsaw alone, the strong developer's activity has resulted in a wide choice of available space. We have, however, observed that, unlike previous years, developers started to be more focused on central locations where currently 50% of new office space is in construction stage (including Warsaw Spire – the largest ongoing office project in Warsaw).



1,000,000 m²

Of office space leased in 2013

There is, however, no common picture for the other major office markets in Poland (excluding Warsaw). Kraków and Katowice for instance, currently have the lowest level of immediate vacant space but a relatively high volume of projects under construction (vacancy rate: 4.5% and 7.5%; space under construction: 136,500 m² and 54,300 m² respectively). In Szczecin, an extensive construction activity during 2011 and 2012 has led to oversupply with vacancy rate over 20% since H2 2013. In new locations (Białystok, Bydgoszcz, Kielce, Olsztyn, Opole, Radom, Rzeszów and Toruń) office supply and availability is more limited, most notably in respect of areas larger than 1,000 m².

Rents

Prime headline rents are under soft downward pressure in most major cities in Poland. Headline rents for prime quality buildings in established office markets range between EUR 11 and EUR 15 per m² per month. In new or emerging locations, rents are even more attractive, ranging between EUR 8 and EUR 13 per m² per month. The high level of construction activity may result in further downward trend on certain markets.



Jakub Sylwestrowicz National Director, Head of Tenant Representation

In 2013 occupiers representing the business services sector leased approximately 200,000 m² of office space outside Warsaw, which is about 50% of Poland's total office space demand. If we take Warsaw into consideration, the business services sector companies' share in total office space demand was approximately 20%.

The total office space occupied by business services tenants with foreign capital across Poland is estimated at 1.2 million m².

Selected modern business services companies in Poland



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| | | | | | | | |

Alcatel-Lucent

Atos

Mobica

Teleplan

Katowice Agglomeration

ArcelorMittal

Capgemini

Contact Center

IBM

ING Services Poland

ista

Kroll Ontrack

Mentor Graphics

NGA Human Resources

Oracle

PERFORM

PwC

Rockwell Automation

Saint-Gobain

Sii

Steria Unilever

Wipro

Krakow

ACS a Xerox Company

Alexander Mann Solutions

Amer Sports

Amway

Aon Hewitt

Asea Brown Boveri (ABB)

Brown Brothers

Harriman (BBH)

Capgemini

Capita

CH2M Hill

Cisco

Delphi Poland

EDF

Electrolux

EPAM Systems

GE Healthcare

HCL Poland

Heineken

Herbalife

Hitachi Data Systems

HSBC

IBM BTO

International Paper

Lufthansa (Airline Accounting Centre)

Lundbeck

Luxoft

MESP Central Europe

Motorola Solutions

Philip Morris International

R.R. Donnelley

Rolls-Royce

RWE Sabre

Serco

Shell Shared Service

Centre Kraków

State Street

UBS

Lodz

Clariant

Solutions

GE Power Controls

McCormick

Rule Financial

Samsung

SouthWestern

Takeda

Tate & Lyle

TomTom

Veolia

Lublin

Convergys

Mobica

Sii

Poznan

Bridgestone

Carl Zeiss

CenturyLink

Dalkia Services

DFDS

Duni

GlaxoSmithKline Services

Fujitsu Technology

Infosys

Genpact

Orange

arvato Poland

Carlsberg

Franklin Templeton

Grant Thornton

Jerónimo Martins

Kennametal

Lorenz Snack-World

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Mobica Unicredit

Tricity

Arla Foods

Bayer

Competence Call Center Compuware

First Data

Geoban

Jeppesen Kemira

Lufthansa Systems

Metsä Group

Powel AS Sony Global Business

Thomson Reuters

ThyssenKrupp

Transcom

WNS Global Services

Warsaw Accenture

Acxiom

AVON Baker Tilly Poland

Citi Service Center Coca Cola Poland Services Colgate Palmolive

Services Poland Contract Administration

Goldman Sachs

JLL

Group Services

Linklaters

Lionbridge

Mettler-Toledo

Opus Capita Pandora

Procter & Gamble

ProService AT

Royal Bank of

Scotland (RBS) Schneider Electric

Stanley Black & Decker

Teleperformance

TNT Express **UCMS** Group

Wincor Nixdorf

Xerox Business Services

Wroclaw

Becton Dickinson **BNY Mellon**

Capgemini

Credit Suisse Dolby

ΕY

e-Business Operations)

IBM Global Services **Delivery Centre**

McKinsey

Merck

Nokia Solutions

Parker Hannifin

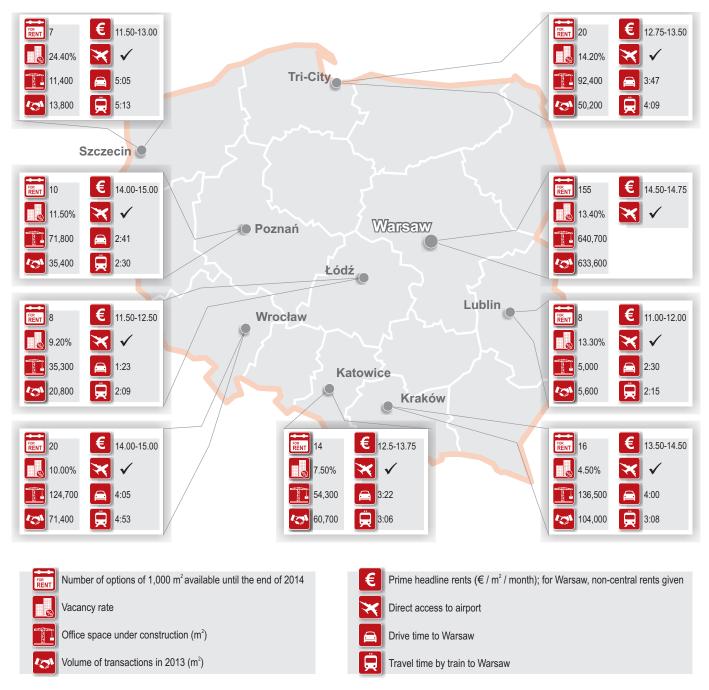
Qatar Airways QIAGEN

Ruukki Siemens

Tieto Unic Group

Viessmann

Office Market in numbers



Source: JLL, Googlemaps, PKP.

Travel time by train to some cities should be reduced upon completion of the new railway infrastructure and the introduction of Pendolino trains.

JLL

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